

Invitation to Attend the Annual General Meeting of Shareholders for the Year 2026

Phatra Leasing Public Company Limited
on Tuesday, 28 April 2026 at 2.00 p.m.

**The meeting will be held through electronic media according to the Emergency Decree
on Electronic Meetings B.E. 2563 (2020) and other related laws and regulations.**

**Shareholders or proxies who wish to attend the meeting, please fill in the request form for attending
the meeting at <https://sent.inventech.co.th/PL820110R/#/homepage> or by scanning QR Code to
access the system.**



The e-Request system will be available from 21 April 2026 at 08.30 a.m. onwards until the meeting is adjourned.

No. AGM01/2026

1 April 2026

To: Shareholders of Phatra Leasing Public Company Limited

Subject: Invitation to the Annual General Meeting of Shareholders for the Year 2026

- Enclosures:
1. Annual Report for the Year 2025;
 2. Names and Summarized Biographies of the Nominated Directors to be Appointed to Replace the Directors who Retired by Rotation;
 3. Definition of Independent Directors;
 4. The Company's Articles of Association in relation to the Shareholders' Meeting;
 5. Details of Director who is Nominated as a Proxy of Shareholders;
 6. Proxy Forms;
 7. Guidelines for Attending of Electronic Meeting;
 8. Proxy Clarification, including Explanation of Voting and Vote Counting

The Board of Directors of Phatra Leasing Public Company Limited has resolved to hold the Annual General Meeting of Shareholders for the Year 2026 on Tuesday, 28 April 2026 at 2.00 p.m., through electronic media according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020), including other related laws and regulations to consider the following agendas:

Agenda 1

To acknowledge the report on the operating results for the year 2025

Background Information

The report on the Company's operating results for the year 2025 and other important information detailed in the Annual Report (Enclosure No. 1) which has been provided to the shareholders along with this Invitation.

Board of Directors' Opinion

The Board of Directors deemed it appropriate to report the operating results for the year 2025 and other important information to the shareholders' meeting for their acknowledgement.

Votes Required to Pass Resolution

This agenda is for acknowledgement. Therefore, voting is not required.

Agenda 2

To consider and approve the Financial Statements for the year 2025

Background Information

The Company has prepared the audited Financial Statements for the year 2025, which comprise Statement of Financial Position as of 31 December 2025, Statement of Comprehensive Income, Statement of Changes in Shareholders' Equity and Statement of Cash Flows. These Financial Statements have been certified by the Company's auditors from KPMG Phoomchai Audit Ltd. Additionally, after reviewing the Financial Statements, the Audit Committee and the Board of Directors are of the opinion that the Financial Statements are accurate, complete and comply with generally accepted accounting principles. As such, the Financial Statements for the year 2025 are proposed to the shareholders' meeting for consideration and approval

as detailed in the Annual Report (Enclosure No. 1) which has been provided to the shareholders along with this Invitation.

Board of Directors' Opinion

The Board of Directors has considered the matter and deemed it appropriate that the shareholders' meeting should approve the Financial Statements for the year 2025 as proposed.

Votes Required to Pass Resolution

The majority votes of the shareholders attending the meeting and casting their votes.

Agenda 3

To consider and approve the dividend payment for the year 2025

Background Information

The Company has a dividend policy to pay dividends at a rate of not less than 50 percent of the net profit, depending on the Company's operating results and financial position. According to Article 43 of the Company's Articles of Association, at least 5 percent of the annual net profit after deducting accumulated losses (if any) must be allocated to a legal reserve until it reaches at least 10 percent of the registered capital. In 2025, the Company reported a profit and does not have accumulated losses. In addition, the Company possesses sufficient cash flow to facilitate dividend payments. Accordingly, the Board of Directors' Meeting No. 2/2026, held on 20 February 2026, considered and deemed it appropriate to propose to the shareholders' meeting to approve the dividend payment to the shareholders at the rate of Baht 0.062 (zero point zero six two Satang) per share from the net profit and operating results for the year 2025, for the total number of 596,509,825 shares, totaling Baht 36,983,609.15 (thirty-six million nine hundred eighty-three thousand six hundred nine Baht and fifteen Satang). The Record Date for identifying shareholders eligible to receive the dividend is set for 7 May 2026, and the dividend payment will be made on 22 May 2026. A summary of dividend payments from prior years is provided below for comparison:

Dividend Payment Comparison

| Details of Dividend Payment | 2021 (1 Jan 21– 31 Dec 21) | 2022 (1 Jan 22– 31 Dec 22) | 2023 (1 Jan 23– 31 Dec 23) | 2024 (1 Jan 24– 31 Dec 24) | 2025 (1 Jan 25– 31 Dec 25) |
|-----------------------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| 1. Dividend Policy | 50 percent of the net profit | | | | |
| 2. Net Profit (Baht) | 120,132,604 | 120,619,087 | 107,408,967 | No dividend payment | 61,440,300 |
| 3. Number of Shares (Shares) | 596,509,825 | 596,509,825 | 596,509,825 | | 596,509,825 |
| 4. Dividend Payout Ratio Per Share (Baht: Share) | 0.11 | 0.11 | 0.11 | | 0.062 |
| 5. Total Dividend Payment (Baht) | 65,616,080.75 | 65,616,080.75 | 65,616,080.75 | | 36,983,609.15 |
| 6. Percentage of Net Profit (%) | 54.62 | 54.40 | 61.09 | | 60.19 |

Board of Directors' Opinion

The Board of Directors has considered the matter and deemed it appropriate that the shareholders' meeting should approve the dividend payment to the shareholders at the rate of Baht 0.062 (zero point zero six two Satang) per share from the net profit and operating results for the year 2025. The payment will cover a total of

596,509,825 (five hundred ninety-six million five hundred nine thousand eight hundred twenty-five) shares, amounting to Baht 36,983,609.15 (thirty-six million nine hundred eighty-three thousand six hundred nine Baht and fifteen Satang), which represents 60.19 percent of the net profit, in accordance with the Company's dividend policy. The dividend will be distributed to the shareholders listed in the share register as of the Record Date, 7 May 2026, and the dividend payment will be made on 22 May 2026. In this regard, the Company is not obligated to appropriate the net profit as a legal reserve for the year 2025 as the legal reserve has already been fully appropriated in accordance with the law.

Votes Required to Pass Resolution

The majority votes of the shareholders attending the meeting and casting their votes.

Agenda 4

To consider and approve the appointment of the directors in place of the directors who retired by rotation

Background Information

Article 17 of the Company's Articles of Association specifies that at every annual general meeting, one-third of the directors shall retire. If the number of directors is not a multiple of 3, the number of directors closest to one-third shall retire. The directors retiring from office in the first and second years after the registration of the Company shall be selected by drawing lots. In subsequent years, the director who has held office the longest shall retire. In this year, there are 4 directors who retired by rotation, namely:

1. Mrs. Nualphan Lamsam Director;
2. Mr. Anupon Likitpurkpaisan Director / Chairman of the Risk Management Committee;
3. Miss Jirayong Anuman-Rajadhon Independent Director / Member of the Audit Committee;
4. Dr. Suthiphon Thaveechaiyagarn Independent Director / Member of the Remuneration and Selection Committee

The above nominated persons have been duly considered by the Remuneration and Selection Committee, and the Board of Directors is of the opinion that all such persons are qualified individuals with knowledge, competence and experience in the Company's business and have performed their duties as directors of the Company satisfactorily, and they possess qualifications in accordance with the Public Limited Companies Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended). Furthermore, Miss Jirayong Anuman-Rajadhon and Dr. Suthiphon Thaveechaiyagarn possess the qualifications to serve as Independent Directors in accordance with the Company's definition of Independent Directors (Enclosure No. 3), and are able to express their opinions independently from the management, as well as have applied their knowledge, experience and expertise to provide useful recommendations to the Company in determining business strategies and policies in line with sustainable development and in compliance with applicable laws and regulations. In this regard, Miss Jirayong Anuman-Rajadhon was appointed as an Independent Director in replacement of

Mr. Apatsorn Bunnag who resigned, pursuant to the resolution of the Board of Directors' Meeting No. 1/2026, held on 23 January 2026, with effect from 1 February 2026, and shall hold office for the remaining term of the replaced director, and Dr. Suthiphon Thaveechaiyagarn was appointed as an Independent Director in replacement of Mrs. Chantra Purnarisha who resigned, pursuant to the resolution of the Board of Directors' Meeting No. 1/2026, held on 23 January 2026, with effect from 1 February 2026, and shall hold office for the remaining term of the replaced director. The summarized biographies of all 4 nominated persons are set out in Enclosure No. 2, which has been provided to the shareholders along with this Invitation.

In this regard, the condition regarding the authorized directors who can sign to bind the Company remains the same which is "The authorized directors who can sign to bind the Company are Mr. Photipong Lamsam, Mr. Poomchai Lamsam, Mr. Sara Lamsam, Mrs. Nualphan Lamsam, Mr. Sutee Mokkhavesa, Mr. Pipop Kunasol with the condition requiring 2 directors to jointly sign together with the Company's seal affixed."

The Company has already published on the Company's website (www.pl.co.th) the related criteria for rights of shareholders to nominate candidates to be considered and elected as directors at the Annual General Meeting of Shareholders for the Year 2025. However, no shareholders nominating any person to be elected as the Company's directors to replay those retiring directors for the year 2025. Thus, it is deemed that none of the shareholders had the intention to exercise such rights.

Board of Directors' Opinion

The Board of Directors has considered the matter and deemed appropriate that the shareholders' meeting should approve the appointment of the directors who retired by rotation to be directors for another term and to hold the same position(s) in the committees as follows:

1. Mrs. Nualphan Lamsam Director;
2. Mr. Anupon Likitpurkpaisan Director / Chairman of the Risk Management Committee;
3. Miss. Jirayong Anuman-Rajadhon Independent Director / Member of the Audit Committee;
4. Dr. Suthiphon Thaveechaiyagarn Independent Director / Member of the Remuneration and Selection Committee

In this regard, the condition regarding the authorized directors who can sign to bind the Company remains the same which is "The authorized directors who can sign to bind the Company are Mr. Photipong Lamsam, Mr. Poomchai Lamsam, Mr. Sara Lamsam, Mrs. Nualphan Lamsam, Mr. Sutee Mokkhavesa, Mr. Pipop Kunasol with the condition requiring 2 directors to jointly sign together with the Company's seal affixed."

Votes Required to Pass Resolution

The majority votes of the shareholders attending the meeting and casting their votes.

Agenda 5
To consider and approve the payments of the directors' remuneration for the year 2026 and the directors' bonus for the year 2025
Background Information

The Remuneration and Selection Committee and the Board of Directors have considered and determined the remuneration of the directors and the members of the committees from the Company's overall performance to the shareholders by taking into account the appropriateness and the duties and responsibilities of the directors and the members of the committees. Thus, it is proposed to the shareholders' meeting to determine the remuneration of the directors for the year 2026 and the payment of the directors' bonus for the year 2025 as per the following details:

1. The remuneration of the directors
1.1 Board of Directors

| Remuneration component | Year 2026 (Proposing year) | Year 2025 |
|---------------------------------------------------------------|-----------------------------------------------|-----------------------------|
| 1. Monthly Remuneration - Directors | (remain the same) Baht 20,000/person/month | Baht 20,000/person/month |
| 2. Meeting Allowance - Directors | -None- | -None- |
| The ratio of the remuneration of each director is as follows: | | |
| ▪ Chairman | 2 times | |
| ▪ Vice Chairman | 1.5 times | |
| ▪ Directors | 1 time | |

1.2 Committees

The remuneration of the members of the committees: the meeting allowance will be paid each time according to each committee's meeting. The committees who are entitled to receive remuneration are as follows:

- Audit Committee;
- Remuneration and Selection Committee; and
- Risk Management Committee.

| Remuneration component | Year 2026 (Proposing year) | Year 2025 |
|---------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------|
| Meeting Allowance - Members | (remain the same) Baht 20,000/person/time | Baht 20,000/person/time |
| The ratio for the meeting allowance is in accordance with the ratio for the remuneration of the Board of Directors. | | |

In this regard, there is no other remuneration for directors, and members of the committees who are the representatives of the executives will not receive the meeting allowance.

2. **Bonus of the directors for the year 2025**

Proposed the payment of the bonus of the directors for the year 2025 pursuant to the principle approved for the year 2006, which is not more than 5 percent of the total dividend payout to the shareholders. Thus, the bonus of the directors is proposed to be paid in the total amount of not more than Baht 1,380,000 (one million three hundred eighty thousand Baht), with the Chairman of the Board is authorized to determine the criteria and allocate the bonus.

Board of Directors' Opinion

The Board of Directors has considered the matter and deemed it appropriate that the shareholders' meeting should approve the directors' remuneration for the year 2026 and the bonus for the director for the year 2025 as follows:

1. The remuneration of the directors for the year 2026 is to the same rate as that of the year 2025; and
2. The bonus of the directors for the year 2025 is to be paid pursuant to the principle approved for the year 2006, which is not more than 5 percent of the total dividend payout to the shareholders. Thus, the bonus of the directors is proposed to be paid in the total amount of not more than Baht 1,380,000 (one million three hundred eighty thousand Baht), with the Chairman of the Board is authorized to determine the criteria and allocate the bonus.

Votes Required to Pass Resolution

The votes of not less than two-thirds of the total votes of the shareholders attending the meeting.

Agenda 6

To consider and approve the appointment of the auditors and the determination of the audit fee for the fiscal year 2026

Background Information

The Audit Committee has selected the auditors for the fiscal year 2026 and proposed the same to the Board of Directors' Meeting No. 2/2026, held on 20 February 2026, for consideration and approval of the appointment of the auditors for the fiscal year 2026, and to propose the same to the shareholders' meeting for consideration and approval of the appointment of the auditors from KPMG Phoomchai Audit Ltd. to be the Company's auditors for the fiscal year 2026, namely:

1. Ms. Ungsuwan Sukthaworn CPA Registration No. 11820 (having never signed the Company's financial statements); or
2. Mr. Chokechai Ngamwutikul CPA Registration No. 9728 (having never signed the Company's financial statements); or
3. Ms. Charinrat Noprampa CPA Registration No. 10448 (having never signed the Company's financial statements); or
4. Mr. Jedsada Leelawatanasuk CPA Registration No. 11225 (having never signed the Company's financial statements).

In the event that such auditors are unable to perform their duties, KPMG Phoomchai Audit Ltd. shall procure other certified public accountants to perform the auditing services instead. The above 4 auditors have no relationship or conflict of interest with the Company, its subsidiaries, the executives, major shareholders or any persons related to such persons. Therefore, they are independent in auditing and

expressing opinions on the Company's financial statements. The Company currently has no subsidiaries. The audit fee for the fiscal year 2026 is Baht 2,370,000 (two million three hundred seventy thousand Baht), which is the same rate as the audit fee for the fiscal year 2025.

Comparison of Audit Fee of the Previous Years

| | Year 2022 (Jan 22–Dec 22) | Year 2023 (Jan 23–Dec 23) | Year 2024 (Jan 24–Dec 24) | Year 2025 (Jan 25–Dec 25) | Year 2026 (Jan 26–Dec 26) |
|------------------------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Audit Fee | | | | | |
| ▪ Review Fee for 3 Quarters (Baht) | 690,000 | 850,000 | 850,000 | 890,000 | 890,000 |
| ▪ Annual Audit Fee (Baht) | 1,060,000 | 1,300,000 | 1,400,000 | 1,480,000 | 1,480,000 |
| ▪ Audit Fee for Consolidated Financial Statements | - | - | - | - | - |
| Non-Audit Fee | - | - | - | - | - |
| Total (Baht) | 1,750,000 | 2,150,000 | 2,250,000 | 2,370,000 | 2,370,000 |

Audit Committee's Opinion

The Audit Committee has considered the qualifications, biographies and performance of each of the auditors, particularly in terms of continuity and efficiency in auditing, including the appropriateness of the audit fee for the fiscal year 2026, and is of the opinion that the audit fee is reasonable when compared with the scope of work. In addition, KPMG Phoomchai Audit Ltd. and all 4 auditors have no relationship or conflict of interest with the Company, its subsidiaries, the executives, major shareholders or any persons related to such persons, and are therefore independent in auditing and expressing opinions on the Company's financial statements. The Company currently has no subsidiaries. Furthermore, none of the proposed auditors has performed duties exceeding the period prescribed by the relevant regulations. Therefore, the Audit Committee has proposed the matter to the Board of Directors for consideration and approval, and to further propose to the shareholders' meeting for approval of the appointment of the auditors from KPMG Phoomchai Audit Ltd. to be the Company's auditors for the fiscal year 2026 as detailed above.

Board of Directors' Opinion

The Board of Directors has considered the matter and deemed it appropriate that the shareholders' meeting should approve the appointment of the auditors from KPMG Phoomchai Audit Ltd. to be the Company's auditors for the fiscal year 2026, with retroactive effect from the beginning of the year 2026, as proposed by the Audit Committee. The names of the proposed auditors are as follows:

1. Ms. Ungsuwan Sukthaworn CPA Registration No. 11820 (having never signed the Company's financial statements); or
2. Mr. Chokechai Ngamwutikul CPA Registration No. 9728 (having never signed the Company's financial statements); or
3. Ms. Charinrat Noprampa CPA Registration No. 10448 (having never signed the Company's financial statements); or

4. Mr. Jedsada Leelawatanasuk CPA Registration No. 11225 (having never signed the Company's financial statements).

In the event that such auditors are unable to perform their duties, KPMG Phoomchai Audit Ltd. shall procure other certified public accountants to perform the auditing services instead. The above 4 auditors have no relationship or conflict of interest with the Company, its subsidiaries, the executives, major shareholders or any persons related to such persons. Therefore, they are independent in auditing and expressing opinions on the Company's financial statements. The Company currently has no subsidiaries. The audit fee for the fiscal year 2026 is Baht 2,370,000 (two million three hundred seventy thousand Baht), which is the same rate as the audit fee for the fiscal year 2025.

Votes Required to Pass Resolution

The majority votes of the shareholders attending the meeting and casting their votes.

Agenda 7

To consider other matters (if any)

Board of Directors' Opinion

The Board of Directors deemed appropriate that this agenda be provided for the case where any shareholder would like to propose any matter for the meeting to consider.

The Company has previously disclosed information and procedures for the rights of shareholders to propose matters for inclusion as meeting agenda and to nominate candidates to be considered and elected as directors for the Annual General Meeting of Shareholders for the Year 2026 from 18 November 2025 to 30 December 2025. However, no shareholders expressed interest in proposing any additional agenda or nominating candidates as the Company's directors.

In addition, the Record Date for identifying the shareholders who have the right to attend the Annual General Meeting of Shareholders for the Year 2026 is set for 9 March 2026. Therefore, the eligible shareholders are cordially invited to attend this meeting as per date, time and venue via electronic meeting only as stated above. In this regard, the Company will conduct the meeting in accordance with the Company's Articles of Associations (Enclosure No. 4).

In case any shareholder cannot attend the electronic meeting and wishes to appoint another person or a Company's Independent Director who is nominated to be a proxy (Enclosure No. 5) to attend and vote at the meeting on your behalf, please complete and execute one of the Proxy Forms (Enclosure No. 6), and enclose and deliver supporting documents as specified in the instructions for proxy appointment (Enclosure No. 8). The Company kindly requests that such documents be submitted to the Company via e-mail at "company_secretary@pl.co.th" or by post to "Company Secretary, Phatra Leasing Public Company Limited", No. 252/6 Muang Thai Phatra Complex 1, 29th Floor, Rachadaphisek Road, Huaykwang, Bangkok 10320, provided that the documents must be delivered to the Company within 23 April 2026.

In this regard, to reserve your rights and benefits, the shareholders and/or the proxy holders who wish to attend the electronic meeting are recommended to read the Guidelines for Attending of the Electronic Meeting (Enclosure No. 7) and the Proxy Clarification, including Explanation of Voting and Vote Counting (Enclosures No. 8).

For preparation prior to attend the meeting, the Company will unlock the system for shareholders and proxy holders to submit the request form to attend the meeting via electronic media (e-Register) from 21 April 2026 at 08.30 a.m. onwards, and will open for registration for the shareholders and proxy holders to attend the meeting (e-Meeting) on 28 April 2026 from 12.00 p.m. (noon) onwards until the meeting is adjourned.

Should there be any inquiries regarding the proxy, or if you wish to send suggestions or questions regarding the agenda matters of this meeting, please send it (a) through the e-Meeting system during the meeting, or (b) to the Company before the meeting date through the following channels:

- By e-mail: company_secretary@pl.co.th, or
- By post: Company Secretary, Phatra Leasing Public Company Limited,
No. 252/6 Muang Thai Phatra Complex 1, 29th Floor,
Rachadaphisek Road, Huaykwang, Bangkok 10320

Yours sincerely,



Mr. Pipop Kunasol
President

Privacy Notice

Phatra Leasing Public Company Limited (the “**Company**”) is greatly aware of the personal data protection of the shareholders. And to be compliance with the Personal Data Protection Act B.E. 2562 (2019), the Company would like to inform details regarding personal data as follows:

Objectives, Necessities and Collecting Personal Data

It is necessary for the Company to collect your personal data that are given to the Company, i.e. name, surname, address, telephone number and identification number, etc., which will be used for the following purposes:

- To call the Annual General Meeting of the Shareholders for the Year 2026 and to hold the Annual General Meeting of Shareholders as required by law.
- To deliver relevant documents as requested by the shareholders.
- To communicate with and facilitate the shareholders for and at the Annual General Meeting of the Shareholders for the Year 2026.

Period of Personal Data Collection

The Company will keep your personal data for certain period as required by laws and as deemed necessary and in accordance with the objectives for collection of the Company as prescribed by laws.

Owners’ Rights to Personal Data

The shareholders as the owner of the personal data, will have the rights as prescribed in the Personal Data Protection Act B.E. 2562 (2019), which includes the right to request for access and obtain a copy of personal data, right to request for transfer of personal data, right to object the collection, use or disclosure of personal data, right to request for deletion or destruction or anonymization of personal data to become unidentified, right to request for temporary suspension of personal data, right to request for withdrawal of consent, and right to request for correction of personal data. The shareholders, who wish to entitle to such rights, may submit your request by contacting the Company at Phatra Leasing Public Company Limited, Muang Thai Phatra Complex 1, 29th Floor, No. 252/6 Rachadaphisek Road, Huaykwang, Bangkok 10320 Tel. 0-2290-7575, 0-2693-2288 or at <https://www.pl.co.th/>.

**Names and Summarized Biographies of the Nominated Directors
to be Appointed to Replace the Directors who Retired by Rotation**

Mrs. Nualphan Lamsam

| | |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Date of birth | 21 March 1966 |
| Age | 60 years |
| Nationality | Thai |
| Address | 12/2 Soi Promsri, Khlong Tan Nuea, Watthana, Bangkok |
| Highest educational degree | <ul style="list-style-type: none"> - Honorary Doctor of Arts in Business Administration, Asian Graduate College - Honorary Doctor of Arts in Sports and Recreation Management for Health, Kasem Bundit University - Master of Education Management, Boston University, USA - Bachelor's degree in Marketing, Faculty of Commerce and Accountancy, Chulalongkorn University |
| Training courses for director | Director Certification Program (DCP) Class 67/2005 by the Thai Institute of Directors Association (IOD) |
| Number of years on the Board | 18 years 2 months (Since 23 Jan 2007 – 11 Feb 2009, and since 25 Feb 2010 – present) |



Experiences
(during the past 5 years)

| Period (Year started – Present) | Position / Company |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| 2024 – Present | President of the Football Association of Thailand |
| 2023 – Present | Ambassador, UNICEF, Thailand |
| 2023 – Present | Economic Diplomacy Advisor, Belgium |
| 2023 – Present | President, The Cultural Promotion Fund |
| 2021 – Present | Director, Baanbong Vetchakij Co., Ltd |
| 2021 – Present | Chairwoman, Madame Pang Foundation |
| 2019 – Present | Director, Royal Bangkok Symphony Orchestra Foundation under The Royal Patronage of Her Royal Highness Princess Sirivannavari Nariratana Rajakanya |
| 2018 – Present | Director, Rama Foundation under The Royal Patronage |
| 2018 – Present | Director, Rama Foundation under The Royal Patronage of Her Royal Highness Princess Maha Chakri Sirindhorn |
| 2018 – Present | Director, The Promotion of Academic Olympiad and Development of Science Education Foundation (POSN) |
| 2018 – Present | Director, Suvarnachad Co., Ltd. under the Royal Patronage |
| 2018 – Present | Director, Foundation for the Crown Prince Hospitals |
| 2017 – Present | Vice Chairman, Thai Chamber of Commerce, and Chairman of the Social Development and CSR |
| 2017 – Present | Advisor, Consultant at the Crown Property Bureau |
| 2015 – Present | Director, Naphan 2015 Co., Ltd. |
| 2015 – Present | Honorary Consul, The Republic of Lithuania for Thailand |
| 2010 – Present | Advisor to the President, Muang Thai Life Assurance PLC. |

| Period (Year started – Present) | Position / Company |
|------------------------------------|-----------------------------------------------------------------------|
| 2010 – Present | Advisor to the Board of Directors, Muang Thai Real Estate PCL |
| 2010 – Present | Advisor to the Board of Directors, Muang Thai Group Holding Co., Ltd. |
| 2010 – Present | Director, Phatra Leasing PLC. |
| 2009 – Present | Honorary Chairman, Saint Sonore (Bangkok) Co.,Ltd |
| 2015 – 2023 | Chairwoman, Port Football Club |
| 2005 – Present | Chief Executive Officer, Muang Thai Insurance PLC. |

Positions in other listed companies

| Period (Year started – Present) | Position / Company |
|------------------------------------|----------------------------------------------------|
| 2005 – Present | Chief Executive Officer, Muang Thai Insurance PLC. |

Positions in other companies
(non-listed companies)

| Period (Year started – Present) | Position / Company |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| 2024 – Present | President of the Football Association of Thailand |
| 2023 – Present | Ambassador, UNICEF, Thailand |
| 2023 – Present | Economic Diplomacy Advisor, Belgium |
| 2023 – Present | President, The Cultural Promotion Fund |
| 2021 – Present | Director, Baanbong Vetchakij Co., Ltd |
| 2021 – Present | Chairwoman, Madame Pang Foundation |
| 2019 – Present | Director, Royal Bangkok Symphony Orchestra Foundation under The Royal Patronage of Her Royal Highness Princess Sirivannavari Nariratana Rajakanya |
| 2018 – Present | Director, Rama Foundation under The Royal Patronage |
| 2018 – Present | Director, Rama Foundation under The Royal Patronage of Her Royal Highness Princess Maha Chakri Sirindhorn |
| 2018 – Present | Director, The Promotion of Academic Olympiad and Development of Science Education Foundation (POSN) |
| 2018 – Present | Director, Suvarnachad Co., Ltd. under the Royal Patronage |
| 2018 – Present | Director, Foundation for the Crown Prince Hospitals |
| 2017 – Present | Vice Chairman, Thai Chamber of Commerce, and Chairman of the Social Development and CSR |
| 2017 – Present | Advisor, Consultant at the Crown Property Bureau |
| 2015 – Present | Director, Naphan 2015 Co., Ltd. |
| 2015 – Present | Honorary Consul, The Republic of Lithuania for Thailand |
| 2010 – Present | Advisor to the President, Muang Thai Life Assurance PLC. |
| 2010 – Present | Advisor to the Directors, Muang Thai Real Estate PCL |
| 2010 – Present | Advisor to the Board of Directors, Muang Thai Group Holding Co., Ltd. |
| 2009 – Present | Honorary Chairman, Saint Sonore (Bangkok) Co.,Ltd |

Positions in rival companies /
companies which have businesses
related to the Company

-None-

| | |
|--------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Type of director nominated to be appointed | Director which has been considered by the Remuneration and Selection Committee and the Board of Directors |
| Shareholding in the Company | Holding 1,800,000 shares by herself (equivalent to 0.302 percent) |
| Meeting attendance in 2022 | 9 out of 9 Board of Directors' Meetings (equivalent to 100.00 percent) |
| Director nomination criteria | The Company has considered pursuant to the Remuneration and Selection Committee's recommendation and viewed that <u>Mrs. Nualphan Lamsam</u> meets the qualifications required by the Public Limited Companies Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended), and possesses competence, knowledge and experiences in the business related to the operation of the Company, and is able to contribute to the Company's development. It is, therefore, deemed appropriate that she be appointed as a director of the Company. |

**Names and Summarized Biographies of the Nominated Directors
to be Appointed to Replace the Directors who Retired by Rotation**

Mr. Anupon Likitpurkpalsan

Date of birth 5 December 1965
 Age 60 years
 Nationality Thai
 Address 99 Soi Vibhavadi Rangsit 40, Vibhavadi Rangsit Road,
 Lat Yao, Lat Yao, Bangkok
 Highest educational degree - Master of Business Administration, Executive (MBA), Ramkhamhaeng University
 - Bachelor's degree, Business Executive Program, Dhonburi Rajabhat University
 Training courses for director Director Certification Program (DCP) Class 115/2009
 by the Thai Institute of Directors Association (IOD)
 Number of years on the Board 17 years 5 months (appointed on 27 November 2008)

Experiences

(during the past 5 years)

| Period (Year started – Present) | Position / Company |
|------------------------------------|----------------------------------------------------------------------------------|
| 2025 – Present | Director, Thai Chamber of Commerce |
| 2025 – Present | Managing Director, BKK EV Plus Co., Ltd. And BKK EV Technology Co., Ltd. |
| 2014 – Present | Executive Director, BKK Autohouse Karnjanapisak Co., Ltd. |
| 2010 – Present | Chairman of the Risk Management Committee, Phatra Leasing Public Company Limited |
| 2009 – Present | Independent Director, Phatra Leasing Public Company Limited |
| 2009 – Present | Vice Chairman of the Executive Committee, BKK Grand Estate Co., Ltd. |
| 2009 – Present | Executive Director, Benz BKK Group Co., Ltd. and Siam Nissan BKK Co., Ltd. |
| 1988 – Present | Managing Director, Benz BKK Vipavadee Co., Ltd. |

Positions in other listed companies –None–

Positions in other companies
(non-listed companies)

| Period (Year started – Present) | Position / Company |
|------------------------------------|----------------------------------------------------------------------------|
| 2025 – Present | Managing Director, BKK EV Plus Co., Ltd. And BKK EV Technology Co., Ltd. |
| 2014 – Present | Executive Director, BKK Autohouse Karnjanapisak Co., Ltd. |
| 2009 – Present | Vice Chairman of the Executive Committee, BKK Grand Estate Co., Ltd. |
| 2009 – Present | Executive Vice President, BKK Grand Estate Co., Ltd. |
| 2009 – Present | Executive Director, Benz BKK Group Co., Ltd. and SIAM NISSAN BKK Co., Ltd. |
| 1988 – Present | Managing Director, Benz BKK Vipavadee Co., Ltd. |

| | |
|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Positions in rival companies / companies which have businesses related to the Company | -None- |
| Type of director nominated to be appointed | Director which has been considered by the Remuneration and Selection Committee and the Board of Directors |
| Shareholding in the Company | -None- |
| Meeting attendance in 2025 | 8 out of 9 Board of Directors' Meetings (equivalent to 88.00 percent) 4 out of 4 Risk Management Committee's Meetings (equivalent to 100.00 percent) |
| Director nomination criteria | The Company has considered pursuant to the Remuneration and Selection Committee's recommendation and viewed that <u>Mr. Anupon Likitpurkpaisan</u> meets the qualifications required by the Public Limited Companies Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended), and possesses competence, knowledge and experiences in the business related to the operation of the Company, and is able to contribute to the Company's development. It is, therefore, deemed appropriate that he be appointed as a director of the Company. |

**Names and Summarized Biographies of the Nominated Directors
to be Appointed to Replace the Directors who Retired by Rotation**



Miss. Jirayong Anuman-Rajadhon

| | |
|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Date of birth | 11 October 1968 |
| Age | 57 years |
| Nationality | Thai |
| Address | 150 Soi Nang Linchi 6 Yak 6, Nang Linchi Road, Thung Maha Mek, Sathon, Bangkok |
| Highest educational degree | <ul style="list-style-type: none"> - Postgraduate Diploma in Business Administration (Fashion), London College of Fashion, University of the Art London, the United Kingdom - Master of Business Administration (Finance), Thammasat University - Bachelor of Business Administration (Finance), Thammasat University |
| Training courses for director | Director Certification Program (DCP) Class 160/2012 Advanced Audit Committee Program (AACP) 19/2015 by the Thai Institute of Directors Association (IOD) |
| Number of years on the Board | 3 months commencing from 1 February 2026 (appointed to replace Mr. Apatsorn Bunnag, who resigned, pursuant to the resolution of the Board of Directors' Meeting No. 1/2026, held on 23 January 2026). |

| Experiences (during the past 5 years) | Period (Year started – Present) | Position / Company |
|------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| | 2025 – Present | Independent Director and Member of Audit Committee, Phatra Leasing PCL |
| | 2024 – Present | Advisor to the Audit Committee, Government Pharmaceutical Organization |
| | 2024 – Present | Independent Director and Chairman of Audit Committee, Bitkub Online Co., Ltd |
| | 2023 – Present | Independent Director, GMM Music PCL |
| | 2023 – Present | Independent Director, Audit Committee, Risk Management Committee and Remuneration Committee, Eastern Technical Engineering PCL |
| | 2023 – Present | Independent Director and Chairman of Investment Committee, Dara Insurance PLC |
| | 2023 – Present | Independent Director and Chairman of Investment Committee, Sovannaphum Life Assurance PLC |
| | 2023 – Present | Independent Director, Audit Committee and Chairman of Risk Management Committee, MTM Holding Co., Ltd |
| | 2023 – Present | Committee, Saturday School Foundation |
| | 2022 – Present | Facilitator, Thai Institute of Directors (IOD) |
| | 2020 – Present | Committee, Association of Capital Market Academy (ACMA) |
| | 2019 – Present | Director and Chairman of Risk Management Committee, CPanel PCL |
| | 2019 – 2022 | Committee, AUA Language Center |
| | 2018 – Present | Committee, EDP Foundation |

| Period (Year started – Present) | Position / Company |
|------------------------------------|-----------------------------------------------------------------------------------------------------------------|
| 2016 – Present | Managing Director, Brand & Business Ventures Limited |
| 2015 – Present | Independent Director, Chairman of Audit Committee and Chairman of Risk Management Committee, Pioneer Motors PCL |
| 2006 – Present | Managing Director, Jay Capital Advisory Limited |

Positions in other listed companies

| Period (Year started – Present) | Position / Company |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| 2023 – Present | Independent Director, Audit Committee, Risk Management Committee and Remuneration Committee, Eastern Technical Engineering PCL |
| 2019 – Present | Director and Chairman of Risk Management Committee, CPanel PCL |
| 2015 – Present | Independent Director, Chairman of Audit Committee and Chairman of Risk Management Committee, Pioneer Motors PCL |

Positions in other companies
(non-listed companies)

| Period (Year started – Present) | Position / Company |
|------------------------------------|-------------------------------------------------------------------------------------------------------|
| 2024 – Present | Advisor to the Audit Committee, Government Pharmaceutical Organization |
| 2024 – Present | Independent Director and Chairman of Audit Committee, Bitkub Online Co., Ltd |
| 2023 – Present | Independent Director, GMM Music PCL |
| 2023 – Present | Independent Director and Chairman of Investment Committee, Dara Insurance PLC |
| 2023 – Present | Independent Director and Chairman of Investment Committee, Sovannaphum Life Assurance PLC |
| 2023 – Present | Independent Director, Audit Committee and Chairman of Risk Management Committee, MTM Holding Co., Ltd |
| 2023 – Present | Committee, Saturday School Foundation |
| 2022 – Present | Facilitator, Thai Institute of Directors (IOD) |
| 2020 – Present | Committee, Association of Capital Market Academy (ACMA) |
| 2018 – Present | Committee, EDP Foundation |
| 2016 – Present | Director and Managing Director, Brand & Business Ventures Limited |
| 2006 – Present | Director and Managing Director, Jay Capital Advisory Limited |

Positions in rival companies / companies which have businesses related to the Company

-None-

Type of director nominated to be appointed

Director which has been considered by the Remuneration and Selection Committee and the Board of Directors

Shareholding in the Company

-None-

Meeting attendance in 2025

-None-

Director nomination criteria

The Company has considered pursuant to the Remuneration and Selection Committee's recommendation and viewed that Miss. Jirayong Anuman-Rajadhon meets the qualifications required by the Public Limited Companies Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended), and possesses competence, knowledge and experiences in the business related to the operation of the Company, and is able to contribute to the Company's development. It is, therefore, deemed appropriate that she be appointed as a director of the Company.

**Names and Summarized Biographies of the Nominated Directors
to be Appointed to Replace the Directors who Retired by Rotation**



Dr. Suthiphon Thaveechalyagarn

| | |
|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Date of birth | 25 September 1960 |
| Age | 65 years |
| Nationality | Thai |
| Address | 31/2 Soi Tiwanon 46, Tiwanon Road, Tha Sai, Mueang Nonthaburi, Nonthaburi |
| Highest educational degree | <ul style="list-style-type: none"> - Doctor of Juridical Science (S.J.D.), University of Pennsylvania - Master of Laws (LL.M.), University of Pennsylvania - Master of Laws (LL.M.), Harvard University - Thai Barrister-at-Law, Institute of Legal Education of the Thai Bar - Bachelor of Laws (LL.B.) (Honors), Thammasat University |
| Training courses for director | Director Certification Program (DCP) Class 216/2016 by the Thai Institute of Directors Association (IOD) |
| Number of years on the Board | 3 months commencing from 1 February 2026 (appointed to replace Mrs. Chantra Pumarisha, who resigned, pursuant to the resolution of the Board of Directors' Meeting No. 1/2026, held on 23 January 2026). |

Experiences

(during the past 5 years)

| Period (Year started – Present) | Position / Company |
|------------------------------------|---------------------------------------------------------------------------------------------------------|
| 2026 – Present | Independent Director and Member of the Remuneration and Selection Committee, Phatra Leasing PCL |
| 2026 – Present | Chairman of the Nomination and Remuneration Committee, Bangkok Aviation Fuel Service PCL. |
| 2025 – Present | Independent Director, Audit Committee, Bangkok Aviation Fuel Service PCL. |
| 2025 – Present | Advisor to the Standing Committee on Commerce and Industry of the Senate, The Secretariat of the Senate |
| 2024 – Present | Dean of Pridi Banomyong Faculty of Law, Dhurakij Pundit University |
| 2024 – Present | Arbitrator, Officer of Insurance Commission (OIC) |
| 2024 – Present | Sub-Committee on Capital Market and Insurance Business, The Secretariat of the Senate |
| 2015 – 2023 | Secretary – General and Commissioner, Officer of Insurance Commission (OIC) |
| 2015 – 2023 | Financial Institutions Policy Committee, Bank of Thailand |

Positions in other listed companies

| Period (Year started – Present) | Position / Company |
|------------------------------------|-------------------------------------------------------------------------------------------|
| 2026 – Present | Chairman of the Nomination and Remuneration Committee, Bangkok Aviation Fuel Service PCL. |
| 2025 – Present | Independent Director, Audit Committee, Bangkok Aviation Fuel Service PCL. |

Positions in other companies
(non-listed companies)

| Period (Year started – Present) | Position / Company |
|------------------------------------|---------------------------------------------------------------------------------------------------------|
| 2025 – Present | Advisor to the Standing Committee on Commerce and Industry of the Senate, The Secretariat of the Senate |
| 2024 – Present | Dean of Pridi Banomyong Faculty of Law, Dhurakij Pundit University |
| 2024 – Present | Arbitrator, Officer of Insurance Commission (OIC) |
| 2024 – Present | Sub-Committee on Capital Market and Insurance Business, The Secretariat of the Senate |

Positions in rival companies /
companies which have businesses
related to the Company

-None-

Type of director nominated to be
appointed

Director which has been considered by the Remuneration and Selection Committee and the Board of Directors

Shareholding in the Company

-None-

Meeting attendance in 2025

-None-

Director nomination criteria

The Company has considered pursuant to the Remuneration and Selection Committee's recommendation and viewed that Dr. Suthiphon Thaveechaiyagarn meets the qualifications required by the Public Limited Companies Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended), and possesses competence, knowledge and experiences in the business related to the operation of the Company, and is able to contribute to the Company's development. It is, therefore, deemed appropriate that he be appointed as a director of the Company.

Definition of Independent Directors

Independent Directors are persons who are independent according to the Notification of the Capital Market Supervisory Board and the Office of the Securities and Exchange Commission and are able to look after the interest of each and every shareholder equally and assure that there will be no conflict of interest as well as are independent from the management. In addition, the Independent Directors must be able to attend the Board of Directors' meetings and able to express their opinions independently. The qualifications of the independent directors are as follows:

1. Holding shares not exceeding one percent of the total number of shares with voting rights of the Company, its parent companies, subsidiary companies, associated companies, major shareholders or controlling persons of the Company, including shares held by related persons of such independent director;
2. Neither being nor used to be an executive director, employee, staff, advisor who receives salary, or controlling person of the Company, its parent companies, subsidiary companies, associated companies, same-level subsidiary companies, major shareholders or controlling persons of the Company, unless the foregoing status has ended for not less than two years. Such prohibited characteristic shall not include the case where the independent director used to be a government official or advisor of a government unit which is a major shareholder, or controlling person of the Company;
3. Not being a person related by blood or legal registration as father, mother, spouse, sibling and child, including spouse of child, of other directors, executives, major shareholders, controlling persons, or persons to be nominated as director, executive or controlling person of the Company or its subsidiary companies;
4. Neither having nor used to have a business relationship with the Company, its parent companies, subsidiary companies, associated companies, major shareholders, or controlling persons of the Company, in the manner which may interfere with his independent judgment, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent companies, subsidiary companies, associated companies, major shareholders or controlling persons of the Company, unless the foregoing relationship has ended for not less than two years. The term business relationship under the first paragraph shall include any normal business transaction, rental or lease of immovable properties, transactions relating to assets or services or granting or receipt of financial assistance through receiving or granting loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or his counterparty being subject to indebtedness payable to the other party in the amount of at least three percent or more of the net tangible assets of the Company or twenty million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board governing rules on connected transactions mutatis mutandis. The consideration of such indebtedness shall include the indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences;
5. Neither being nor used to be an auditor of the Company, its parent companies, subsidiary companies, associated companies, major shareholders or controlling persons of the Company, and not being a significant shareholder, controlling person, or partner of an auditing firm which employs auditors of the Company, its parent companies, subsidiary companies, associated companies, major shareholders or controlling persons of the Company, unless the foregoing relationship has ended for not less than two years;
6. Neither being nor used to be a provider of any professional services, including those as legal advisor or financial advisor who receives service fees exceeding two million Baht per year from the Company, its parent companies, subsidiary companies, associated companies, major shareholders or controlling persons of the Company, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended for not less than two years;

7. Not being a director appointed as a representative of directors of the Company, major shareholders, or shareholders who are related to the major shareholders;
8. Not undertaking any business in the same nature and in competition to the business of the Company or its subsidiary companies, or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one percent of the total number of shares with voting rights of other companies which undertake business in the same nature and in competition to the business of the Company or its subsidiary companies;
9. Not having any other characteristics which cause the inability to express independent opinions with regard to the Company's business operations.

After being appointed as independent directors with the qualifications stated in Item 1. to Item 9., the independent directors may be assigned by the Board of Directors to take part in the business decision of the Company, its parent companies, subsidiary companies, associated companies, same-level subsidiary companies, major shareholders, or controlling persons of the Company, whereby such decision shall be in the form of collective decision.

In the case where the person appointed by the Company as an independent director has or used to have a business relationship or provide professional services exceeding the value specified under Item 4. or Item 6., the Company may be granted an exemption from such prohibition only if the Company has provided the opinion of the Company's Board of Directors indicating that, by taking into account the provision in Section 89/7 of the Securities and Exchange Act B.E. 2535 (1992) (as amended), the appointment of such person does not affect the performance of duties and expression of independent opinions. The following information shall be disclosed in the notice calling the shareholders' meeting under the agenda for the appointment of independent directors:

- a. The business relationship or professional service which makes such person's qualifications not in compliance with the prescribed rules;
- b. The reason and necessity for maintaining or appointing such person as an independent director;
- c. The opinion of the Company's Board of Directors for proposing the appointment of such person as an independent director.

For the purpose of Item 5. and Item 6., the term "partner" shall mean a person assigned by an auditing firm or a provider of professional services to sign on the audit report or the professional service report (as the case may be) on behalf of such juristic person.

The Company's Articles of Association in relation to the Shareholders' Meeting

Provision 5 Shareholders' Meeting

Article 30. The board of directors shall convene an annual general meeting of shareholders within 4 months of the last day of fiscal year of the Company.

The shareholders meetings other than those specified above shall be called extraordinary general meetings of shareholders. The board of directors may summon an extraordinary general meeting of shareholders at any time as it is deemed appropriate, or when one or several shareholder(s) holding shares in aggregate of not less than ten percent of the total issued shares may jointly subscribe their names in a written notice requesting the board of directors to call an extraordinary meeting at any time, provided that matters and reasons for calling such meeting shall be clearly stated in the said notice. In such case, the board of directors shall convene a shareholders' meeting within forty-five days from the date of the receipt of such notice from the shareholders.

In the case where the board of directors does not convene the meeting within the period specified under paragraph two, the shareholders who have subscribed their names or other shareholders holding shares in the required aggregate number may themselves call the meeting within forty-five days from the end of the period under paragraph two. In this case, such shareholders' meeting shall be deemed to be called by the board of directors, and the Company shall be responsible for necessary expenses incurred in the course of convening such meeting and shall provide reasonable facilitation.

In the case where, at a shareholders' meeting called by the shareholders under paragraph three, the number of shareholders attending the meeting does not constitute a quorum as prescribed in Article 32. of these Articles of Association, the shareholders under paragraph three shall jointly be responsible to and compensate the Company for the expenses incurred from convening of such meeting.

Article 31. In summoning a meeting of shareholders, the board of directors shall prepare a written notice summoning the meeting, with an indication of the place, date, time and agenda of the meeting and matters to be submitted to the meeting, together with reasonable details and a clear indication as to whether such matters are to be submitted for information, approval or consideration, as the case may be, as well as opinions of the board of directors on such matters, and shall send such notice to the shareholders and the Registrar at least 7 days prior to the date of the meeting, provided that the notice summoning the meeting shall also be published in a newspaper for 3 consecutive days at least 3 days prior to the date of the meeting. Such notice may be published via electronic media instead in accordance with the criteria stipulated by the Registrar.

The date, time and place for the meeting shall be fixed by the board of directors or the director entrusted whereby the place for the meeting of shareholders must be in the locality where the Company's head office or branch office is located or in a nearby province, or other province as the board of directors deems proper.

In the case that a meeting is summoned by the shareholders under paragraph three of Article 30, such shareholders may send a notice summoning the meeting to shareholders by electronic methods, provided that the shareholders have already declared their intention or given consent to the Company or the board of directors as stipulated in the Public Limited Companies Act, B.E. 2535 (1992).

Article 32. In a shareholders' meeting, there shall be shareholders and proxies (if any) attending the meeting not less than 25 persons or not less than one-half of the total number of shareholders, and holding shares in aggregate not less than one-third of the total issued shares, to constitute a quorum.

At any shareholders' meeting, if 1 hour has passed since the time specified for the meeting and the number of shareholders attending the meeting is still not adequate to constitute a quorum as specified, if such shareholders' meeting was called as a result of a request by the shareholders, such meeting shall be cancelled. If such shareholders' meeting was not called as a result of a request by the shareholders, the meeting shall be called once again and the notice calling such meeting shall be delivered to shareholders not less than 7 days prior to the date of the meeting. In a subsequent meeting, a quorum is not required.

Article 33. The resolution of a shareholders' meeting shall comprise the following votes:

- (1) In ordinary events, a majority vote of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.
- (2) In the following events, a vote of not less than three-fourths of the total number of votes of the shareholders who attend the meeting and have the right to vote.
 - (a) the sale or transfer of the whole or important parts of the business of the Company to other persons;
 - (b) the purchase or acceptance of transfer of the business of other companies or private companies by the Company;
 - (c) the making, amending or terminating of contracts with respect to the granting of a lease of the whole or important parts of the business of the Company, the assignment of the management of the business of the Company to any other persons or amalgamation of the business with other persons with the purpose of profit and loss sharing.

Article 34. Transactions to be conducted at an annual general meeting are as follows:

- (1) To consider the report of the board of directors as proposed to the meeting presenting the business management of the Company in the preceding year;
- (2) To consider and approve the financial statements;
- (3) To consider the appropriation of profits;
- (4) To appoint directors in replacement of the directors who retire by rotation;
- (5) To appoint the auditors; and
- (6) To transact any other businesses.

Provision 6 The Meetings via Electronic Media

Article 35. Apart from the procedure stipulated herein, the chairman of the board may require a meeting of the board of directors or a meeting of shareholders to be held via electronic media. The meeting held via electronic media shall be in compliance with the criteria stipulated in relevant laws or notifications.

In the case that the meeting mentioned in paragraph one is held via electronic media, it shall be deemed that the Company's head office is the place of the meeting.

Article 36. In the case that the chairman of the board of directors requires a meeting to be held via electronic media, an invitation and supporting documents for the meeting may be sent by electronic mail, provided that such electronic mail shall be sent within such period of time and the notice of the meeting shall be published as stipulated herein.

Article 37. The board of directors' meeting and the shareholders' meeting through electronic media which comply with the criteria stipulated in the relevant laws and notifications shall be deemed a lawful meeting and shall have the same effect as the meeting conducted under the procedures stipulated by laws and these Articles of Association.

Details of Director who is Nominated as a Proxy of Shareholders**Mr. Suebtrakul Soonthornthum**

Date of birth 23 October 1942
 Age 83 years
 Nationality Thai
 Address 102 Na Ranong Road, Khet Klong Toey, Bangkok
 Highest educational degrees
 - MBIM, Hon.Dlitt, Curtin University – Australia
 - PMD., Harvard University – U.S.A.
 - National Defense College – Thailand
 Training courses for director Director Accreditation Program (DAP)
 by the Thai Institute of Directors Association (IOD)
 Number of years on the Board 9 years 7 months (appointed on 1 October 2016)



| Experiences (during the past 5 years) | Period (Year started – Present) | Position / Company |
|------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| | 2025 – Present | Vice Chairman, United Overseas Bank Public Company Limited |
| | 2022 – Present | Director / Member of the Risk Management Committee / Member of the Remuneration and Selection Committee, United Overseas Bank Public Company Limited |
| | 2004 – Present | Director, United Overseas Bank Public Company Limited |
| | 2016 – Present | Independent Director / Chairman of the Audit Committee, Phatra Leasing Public Company Limited |
| | 2013 – Present | Director, Bluescope Buildings (Thailand) Limited |
| | 2000 – Present | Chairman, Muang Thai Real Estate Public Company Limited |
| | 1999 – Present | Director, BP-Castrol (Thailand) Limited |
| | 1996 – Present | Independent Director, Vanachai Group Public Company Limited |
| | 2020 – Present | Vice President, Loxley Public Company Limited |
| | 1992 – Present | Chairman, Foseco (Thailand) Limited |
| | 1987 – Present | Director, NS Bluescope (Thailand) Limited Director, NS Bluescope Lysaght (Thailand) Limited |
| | 2021 – Present | Chairman of the Advisory Council of the Board of Directors, Muang Thai Life Assurance Public Company Limited |
| | 2001 – 2021 | Chairman of the Audit Committee / Member of the Audit Committee, Muang Thai Life Assurance Public Company Limited |
| | 1987 – 2021 | Independent Director, Muang Thai Life Assurance Public Company Limited |
| | 1977 – Present | Director, Loxley Group |

| | | |
|---------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| Positions in Other Listed Companies | Period (Year started – Present) | Position / Company |
| | 2020 – Present | Vice President, Loxley Public Company Limited |
| | 1996 – Present | Independent Director, Vanachai Group Public Company Limited |
| Positions in Other Companies (Non-Listed Companies) | Period (Year started – Present) | Position / Company |
| | 2025 – Present | Vice Chairman, United Overseas Bank Public Company Limited |
| | 2022 – Present | Director / Member of the Risk Management Committee / Member of the Remuneration and Selection Committee, United Overseas Bank Public Company Limited |
| | 2004 – Present | Director, United Overseas Bank Public Company Limited |
| | 2013 – Present | Director, Bluescope Buildings (Thailand) Limited |
| | 2000 – Present | Chairman, Muang Thai Real Estate Public Company Limited |
| | 1999 – Present | Director, BP-Castrol (Thailand) Limited |
| | 1992 – Present | Chairman, Foseco (Thailand) Limited |
| | 1987 – Present | Director, NS Bluescope (Thailand) Limited Director, NS Bluescope Lysaght (Thailand) Limited |
| | 2021 – Present | Chairman of the Advisory Council of the Board of Directors, Muang Thai Life Assurance Public Company Limited |
| | 1977 – Present | Director, Loxley Group |
| Positions in rival companies / companies which have businesses related to the Company | -None- | |
| Shareholding in the Company | -None- | |
| Meeting attendance in 2025 | 9 out of 9 Board of Directors' Meetings (equivalently to 100.00 percent) 4 out of 4 Audit Committee's Meetings (equivalently to 100.00 percent) | |
| Conflict of interests in the agenda of this meeting | Having conflict of interest in the agenda to consider and approve the payment of the remuneration for the year 2026 and the payment of the directors' bonus for the year 2025 | |

หนังสือมอบฉันทะ แบบ ข.

Proxy Form B.

(แบบที่กำหนดรายการต่าง ๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)

(Proxy Form containing specific details)

(ปิดอากรแสตมป์
20 บาท)
(Stamp Duty
Baht 20)

เขียนที่

Written at

วันที่

เดือน

พ.ศ.

Date

Month

Year

(1) ข้าพเจ้า

I/We

สัญชาติ

Nationality

อยู่บ้านเลขที่

Residing at

ถนน

ตำบล/แขวง

อำเภอ/เขต

จังหวัด

รหัสไปรษณีย์

Road

Tambol/Khwaeng

Amphoe/Khet

Province

Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท ภัทรลีซซิ่ง จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม

being a shareholder of Phatra Leasing Public Company Limited, holding the total number of

และออกเสียงลงคะแนนได้เท่ากับ

เสียง ดังนี้

and having the right to vote equivalent to

votes as follows:

หุ้นสามัญ

ordinary share of

หุ้นบุริมสิทธิ

preference share of

หุ้น และออกเสียงลงคะแนนได้เท่ากับ

shares, and having the right to vote equivalent to

หุ้น และออกเสียงลงคะแนนได้เท่ากับ

shares, and having the right to vote equivalent to

หุ้น

shares,

เสียง

votes,

เสียง

votes.

(3) ขอมอบฉันทะให้

Hereby appoint:

(1) นาย/นาง/นางสาว

Mr./Mrs./Miss

อายุ

age

ปี อยู่บ้านเลขที่

years, residing at

ถนน

ตำบล/แขวง

อำเภอ/เขต

จังหวัด

รหัสไปรษณีย์

Road

Tambol/Khwaeng

Amphoe/Khet

Province

Postal Code

หรือ

(2) นาย/นาง/นางสาว

Mr./Mrs./Miss

อายุ

age

ปี อยู่บ้านเลขที่

years, residing at

ถนน

ตำบล/แขวง

อำเภอ/เขต

จังหวัด

รหัสไปรษณีย์

Road

Tambol/Khwaeng

Amphoe/Khet

Province

Postal Code

หรือ

(3) นาย/นาง/นางสาว

Mr./Mrs./Miss

อายุ

age

ปี อยู่บ้านเลขที่

years, residing at

ถนน

ตำบล/แขวง

อำเภอ/เขต

จังหวัด

รหัสไปรษณีย์

Road

Tambol/Khwaeng

Amphoe/Khet

Province

Postal Code

หรือ

นายสืบตระกูล สุนทรธรรม

ตำแหน่ง

กรรมการอิสระ / ประธานกรรมการตรวจสอบ

or

Mr. Suebrakul Soonthornthum

Positions

Independent Director / Chairman of the Audit Committee

อายุ

83

ปี

ที่อยู่เลขที่ 102 ถนน ฅ ระนอง เขตคลองเตย กรุงเทพมหานคร

age

83

years

Residing at 102 Na Ranong Road, Khet Klong Toey, Bangkok

ส่วนได้เสียในวาระที่เสนอในการประชุม AGM ครั้งนี้ : มีส่วนได้เสียในวาระพิจารณาอนุมัติการจ่ายค่าตอบแทนกรรมการ ประจำปี 2569 และบำเหน็จกรรมการ ประจำปี 2568

Conflict of interest in the Agenda proposed to this AGM: having conflict of interest in the Agenda to consider and approve the payment of the directors' remuneration for the year 2026 and the directors' bonus for the year 2025.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมผู้ถือหุ้นสามัญ

any one of them to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders

ประจำปี 2569

วันอังคารที่ 28 เมษายน 2569

เวลา 14.00 น.

for the Year 2026

on Tuesday 28 April 2026

at 2.00 p.m.

โดยการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

through electronic media according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020), or any adjournment at any date, time and place thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

วาระที่ 1 รับทราบรายงานผลการดำเนินงานในรอบปี 2568
Agenda No. 1 To acknowledge the report on the operating results for the year 2025

วาระที่ 2 พิจารณานุมัติงบการเงิน ประจำปี 2568
Agenda No. 2 To consider and approve the Financial Statements for the year 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 3 พิจารณานุมัติการจ่ายเงินปันผล ประจำปี 2568
Agenda No. 3 To consider and approve the dividend payment for the year 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 4 พิจารณานุมัติการแต่งตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ
Agenda No. 4 To consider and approve the appointment of the directors in place of the directors who retired by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- การแต่งตั้งกรรมการทั้งชุด
Appointing the whole nominated candidates
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- การแต่งตั้งกรรมการเป็นรายบุคคล
Appointing an individual nominated candidate
- 4.1 นางนวลพรรณ ล่ำซำ
Mrs. Nualphan Lamsam
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- 4.2 นายอนุพล ลิขิตพุกษ์ไพศาล
Mr. Anupon Likitpurkpaisan
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- 4.3 นางสาวจิริยง อนุমানราชธน
Ms. Jirayong Anuman-Rajadhon
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- 4.4 ดร. สุทธิพล ทวีชัยการ
Dr. Suthiphon Thaveechaiyagam
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 5
Agenda No. 5

พิจารณาอนุมัติการจ่ายค่าตอบแทนกรรมการ ประจำปี 2569 และบำเหน็จกรรมการ ประจำปี 2568
To consider and approve the payments of the directors' remuneration for the year 2026 and the directors' bonus for the year 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 6
Agenda No. 6

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและการกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569
To consider and approve the appointment of the auditors and the determination of the audit fee for the fiscal year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 7
Agenda No. 7

พิจารณาเรื่องอื่น ๆ (ถ้ามี)
To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy in any agenda that is not as specified in this Proxy Form shall be considered as invalid and shall not be my/our voting as a shareholder.

ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried out by the proxy at the said meeting, except in case that the proxy does not vote according to my/our intention(s) specified in the Proxy Form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ

Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.

2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

For agenda of the election of directors, either the whole nominated candidates or an individual nominated candidate can be appointed.

3. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case there are any further agenda apart from those specified above brought into consideration in the meeting, the Grantor may use the Allonge of the Proxy Form B. as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

ALLONGE OF PROXY FORM B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ภัทรลีสซิ่ง จำกัด (มหาชน)

The appointment of proxy by the shareholder of Phatra Leasing Public Company Limited

ในการประชุมผู้ถือหุ้นสามัญประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. โดยการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

In the meeting of the Annual General Meeting of Shareholders for the Year 2026, on Tuesday 28 April 2026 at 2.00 p.m. through electronic media according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020), or any adjournment at any date, time and place thereof.

วาระที่.....เรื่อง.....

Agenda No.

Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve

Disapprove

Abstain

วาระที่.....เรื่อง.....

Agenda No.

Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve

Disapprove

Abstain

วาระที่.....เรื่อง.....

Agenda No.

Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve

Disapprove

Abstain

วาระที่.....เรื่อง.....

Agenda No.

Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve

Disapprove

Abstain

วาระที่.....เรื่อง พิจารณานุมัติการแต่งตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ (ต่อ)

Agenda No. Re: To consider and approve the appointment of the directors in place of the directors who retired by rotation (continued)

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

(ปิดอากรแสตมป์
20 บาท)
(Stamp Duty
Baht 20)

แบบหนังสือมอบฉันทะ แบบ ค.
Proxy Form C.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)
(For foreign shareholders who have custodians in Thailand only)

เขียนที่
Written at
วันที่ เดือน พ.ศ.
Date Month Year

(1) ข้าพเจ้า _____ สำนักงานตั้งอยู่เลขที่ _____
I/We Residing at
ถนน ตำบล/แขวง อำเภอ/เขต จังหวัด รหัสไปรษณีย์
Road Tambol/Khwaeng Amphoe/Khet Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____

as a Custodian for

ซึ่งเป็นผู้ถือหุ้นของบริษัท ภัทรลีซิ่ง จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น

being a shareholder of Phatra Leasing Public Company Limited, holding the total number of _____ shares,

และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

and having the right to vote equivalent to _____ votes as follows:

หุ้นสามัญ _____

ordinary share of _____

หุ้นบุริมสิทธิ _____ - _____

preference share of _____

หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

shares, and having the right to vote equivalent to _____ votes,

หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ - _____ เสียง

shares, and having the right to vote equivalent to _____ votes.

(2) ขอมอบฉันทะให้ _____

Hereby appoint:

(1) นาย/นาง/นางสาว _____ อายุ _____ ปี

Mr./Mrs./Miss

ถนน ตำบล/แขวง อำเภอ/เขต จังหวัด รหัสไปรษณีย์
Road Tambol/Khwaeng Amphoe/Khet Province Postal Code

หรือ

(2) นาย/นาง/นางสาว _____ อายุ _____ ปี

Mr./Mrs./Miss

ถนน ตำบล/แขวง อำเภอ/เขต จังหวัด รหัสไปรษณีย์
Road Tambol/Khwaeng Amphoe/Khet Province Postal Code

หรือ

(3) นาย/นาง/นางสาว _____ อายุ _____ ปี

Mr./Mrs./Miss

ถนน ตำบล/แขวง อำเภอ/เขต จังหวัด รหัสไปรษณีย์
Road Tambol/Khwaeng Amphoe/Khet Province Postal Code

หรือ

นายสีบตระกูล สุนทรธรรม ตำแหน่ง กรรมการอิสระ / ประธานกรรมการตรวจสอบ

or

Mr. Suebtrakul Soonthorthumb Positions Independent Director / Chairman of the Audit Committee

อายุ 83 ปี

age 83 years

ปี

years

ที่อยู่เลขที่ 102 ถนน ฒ ระนอง เขตคลองเตย กรุงเทพมหานคร

Residing at 102 Na Ranong Road, Khet Klong Toey, Bangkok

ส่วนได้เสียในวาระที่เสนอในการประชุม AGM ครั้งนี้ : มีส่วนได้เสียในวาระพิจารณาอนุมัติการจ่ายค่าตอบแทนกรรมการ ประจำปี 2569 และบำเหน็จกรรมการ ประจำปี 2568

Conflict of interest in the Agenda proposed to this AGM: having conflict of interest in the Agenda to consider and approve the payment of the directors' remuneration for the year 2026 and the directors' bonus for the year 2025.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมผู้ถือหุ้นสามัญ

any one of them to be my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders

ประจำปี 2569

วันอังคารที่ 28 เมษายน 2569

เวลา 14.00 น.

for the Year 2026

on Tuesday 28 April 2026

at 2.00 p.m.

โดยการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

through electronic media according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020), or any adjournment at any date, time and place thereof.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุม และออกเสียงลงคะแนนในครั้งนี ดังนี้

I/We hereby authorize the proxy to attend and vote on my/our behalf at this meeting as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

To grant the total amount of shareholding and having the right to vote

มอบฉันทะบางส่วน คือ

To grant the partial shares as follows:

หุ้นสามัญ

ordinary share

หุ้น และออกเสียงลงคะแนนได้เท่ากับ

shares, and having the right to vote equivalent to

เสียง

votes,

หุ้นบุริมสิทธิ

preference share

หุ้น และออกเสียงลงคะแนนได้เท่ากับ

shares, and having the right to vote equivalent to

เสียง

votes.

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด

Total amount of voting rights

เสียง

votes.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

วาระที่ 1

รับทราบรายงานผลการดำเนินงานในรอบปี 2568

Agenda No. 1

To acknowledge the report on the operating results for the year 2025

วาระที่ 2

พิจารณาอนุมัติงบการเงิน ประจำปี 2568

Agenda No. 2

To consider and approve the Financial Statements for the year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve

votes

Disapprove

votes

Abstain

votes

วาระที่ 3

พิจารณาอนุมัติการจ่ายเงินปันผล ประจำปี 2568

Agenda No. 3

To consider and approve the dividend payment for the year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve

votes

Disapprove

votes

Abstain

votes

วาระที่ 4

Agenda No. 4

พิจารณาอนุมัติการแต่งตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ

To consider and approve the appointment of the directors in place of the directors who retired by rotation

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

การแต่งตั้งกรรมการทั้งชุด

Appointing the whole nominated candidates

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

การแต่งตั้งกรรมการเป็นรายบุคคล

Appointing an individual nominated candidate

4.1 นางนวลพรรณ ล่ำซำ

Mrs. Nualphan Lamsam

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

4.2 นายอนุพล ลิขิตพุกษ์ไพศาล

Mr. Anupon Likitpurkpaisan

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

4.3 นางสาวจिरยง อนุมานราชธน

Ms. Jirayong Anuman-Rajadthon

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

4.4 ดร. สุทธิพล ทวีชัยการ

Dr. Suthiphon Thaveechaiyagam

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 5

Agenda No. 5

พิจารณาอนุมัติการจ่ายค่าตอบแทนกรรมการ ประจำปี 2569 และบำเหน็จกรรมการ ประจำปี 2568

To consider and approve the payments of the directors' remuneration for the year 2026 and the directors' bonus for the year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 6

Agenda No. 6

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและการกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

To consider and approve the appointment of the auditors and the determination of the audit fee for the fiscal year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 7
Agenda No. 7

พิจารณาเรื่องอื่น ๆ (ถ้ามี)
To consider other matters (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve

votes

Disapprove

votes

Abstain

votes

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ถือเป็นการลงคะแนนเสียงของผู้ถือหุ้น

Voting of the proxy in any agenda that is not as specified in this Proxy Form shall be considered as invalid and shall not be the vote of a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried out by the proxy at the said meeting, except in case that the proxy does not vote according to my/our intention(s) specified in the Proxy Form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ

Remarks

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

Only foreign shareholders whose names appear in the registration book and have appointed a Custodian in Thailand can use the Proxy Form C.

2. หลักฐานที่ต้องแนบพร้อมหนังสือมอบฉันทะ คือ

Evidence to be attached with this Proxy Form are:

(1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of Attorney from the shareholder authorizing a Custodian to sign the Proxy Form on behalf of the shareholder.

(2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter of certification to certify that a person executing the Proxy Form has obtained a permit to act as a Custodian.

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคน เพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.

4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

For agenda of the election of directors, either the whole nominated candidates or an individual nominated candidate can be appointed.

5. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบ ฉันทะแบบ ค. ตามแนบ

In case there are any further agenda apart from those specified above brought into consideration in the meeting, the Grantor may use the Allonge of the Proxy Form C, as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
ALLONGE OF PROXY FORM C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ภัทรลีสซิ่ง จำกัด (มหาชน)

The appointment of proxy by the shareholder of Phatra Leasing Public Company Limited

ในการประชุมผู้ถือหุ้นสามัญประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. โดยการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

In the meeting of the Annual General Meeting of Shareholders for the Year 2026, on Tuesday 28 April 2026 at 2.00 p.m. through electronic media according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020), or any adjournment at any date, time and place thereof.

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่.....เรื่อง.....

Agenda No. Re:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

วาระที่.....เรื่อง พิจารณานุมัติการแต่งตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ (ต่อ)

Agenda No.

Re: To consider and approve the appointment of the directors in place of the directors who retired by rotation (continued)

ชื่อกรรมการ

Director's name

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ

Director's name

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ

Director's name

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ


Director's name

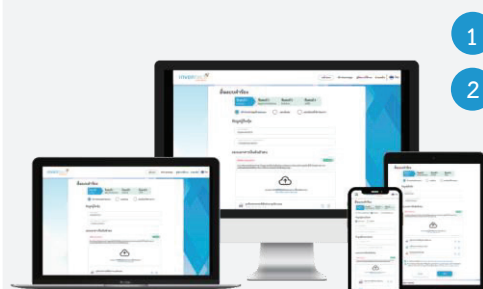
เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve votes Disapprove votes Abstain votes

Guidelines for Attending of Electronic Meeting

Shareholders and proxies, who wish to attend the electronic meeting, can proceed with the steps for submitting the request form for attending the electronic meeting as follows:

Step for submitting a request form for attending the electronic meeting (e-Request)

1. The Shareholders must submit a request form for attending the electronic meeting via the web browser at <https://sent.inventech.co.th/PL820110R/#/homepage> or scan this QR Code  to access the system, and follow the steps as shown in the picture



1 Click link URL or scan QR Code from the AGM invitation letter.

2 Choose a request form and follow 4 steps below.

Step 1 Fill in shareholder' information.

Step 2 Fill in other information for verification.

Step 3 Verify via OTP.

Step 4 If transaction is completed, the system will display information again for final verification.

**** If you wish to merge multiple users into one account, please use the same email and phone number ****

3 Please wait for an email to confirm and inform of meeting details and password.

2. The system for submitting a request form for attending the electronic meeting will be available from **21 April 2026 at 08:30 a.m.** onwards until the meeting is adjourned.


3. For the meeting system, the shareholders and proxies who wish to attend the meeting can access the registration system on **28 April 2026 from 12.00 p.m. (noon) onwards** (2 hours before commencing the meeting). The shareholders or proxies must use the provided username and password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors


The shareholders who wish to appoint a Company's director to be your proxy holder, the shareholders must submit a request form for attending the electronic meeting and supporting documents, as well as follow the steps as specified. The shareholders may also deliver the proxy form and supporting documents to the Company by post to the following address, provided that the documents must be delivered to the Company within 23 April 2026.

- By e-mail: company_secretary@pl.co.th; or
- By post: Company Secretary, Phatra Leasing Public Company Limited
252/6 Muangthai Phatra Complex 1, 29th Floor,
Rachadaphisek Rd., Huaykwang, Bangkok 10320

If you have any problems with the software, please contact Inventech Call Center

 02-460-9228

 @inventechconnect

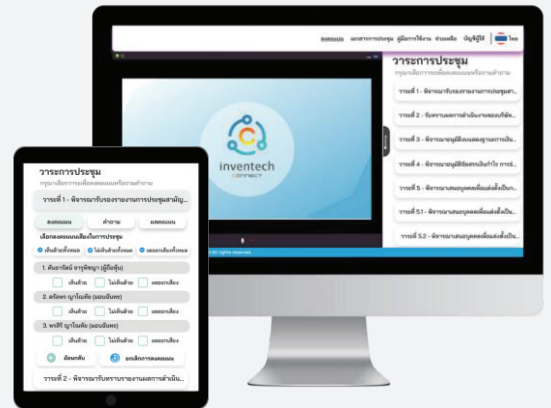
 The service will be available during 21-28 April 2026 at 08.30 a.m. – 05.30 p.m.
(only on working days, except holidays and public holidays)



Report a problem
@inventechconnect

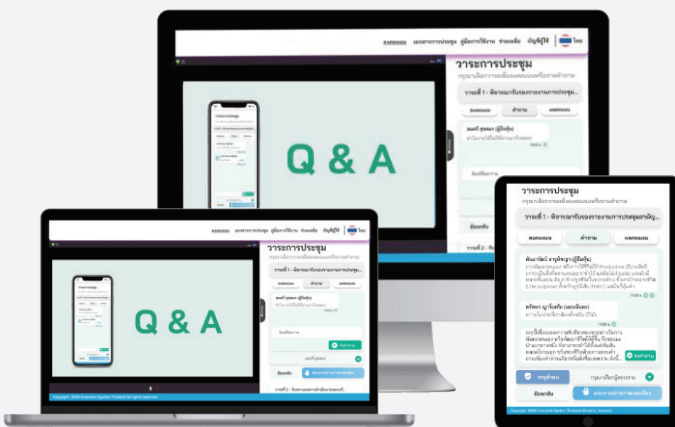
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Fill out the username and password received from your email or request OTP.
- 2 Click “Register” button, the system will count votes as a quorum.
- 3 Click “Join Attendance”, then click on “Accept” button.
- 4 Select the agenda that you wish to vote.
- 5 Click “Vote” button.
- 6 Click a voting button as you wish.
- 7 The system will display status your latest vote.



To cancel the latest vote, please click “Cancel Latest Vote” button (this means that your most recent vote will be equal abstention, or your vote will be calculated with other votes in such agenda). The shareholders can change your vote in any agenda before the system closes for voting in such agenda.

Steps to ask questions via Inventech Connect



- Select an agenda of the meeting.
 - Click “Question” button.
- 1 Ask a question
 - Type the question, then click “Send” button.
 - 2 Ask the question via video
 - Click on “Conference” button.
 - Click on “OK” button to confirm your queue.
 - Please wait for the queue, then you can open the microphone and camera.

How to use Inventech Connect

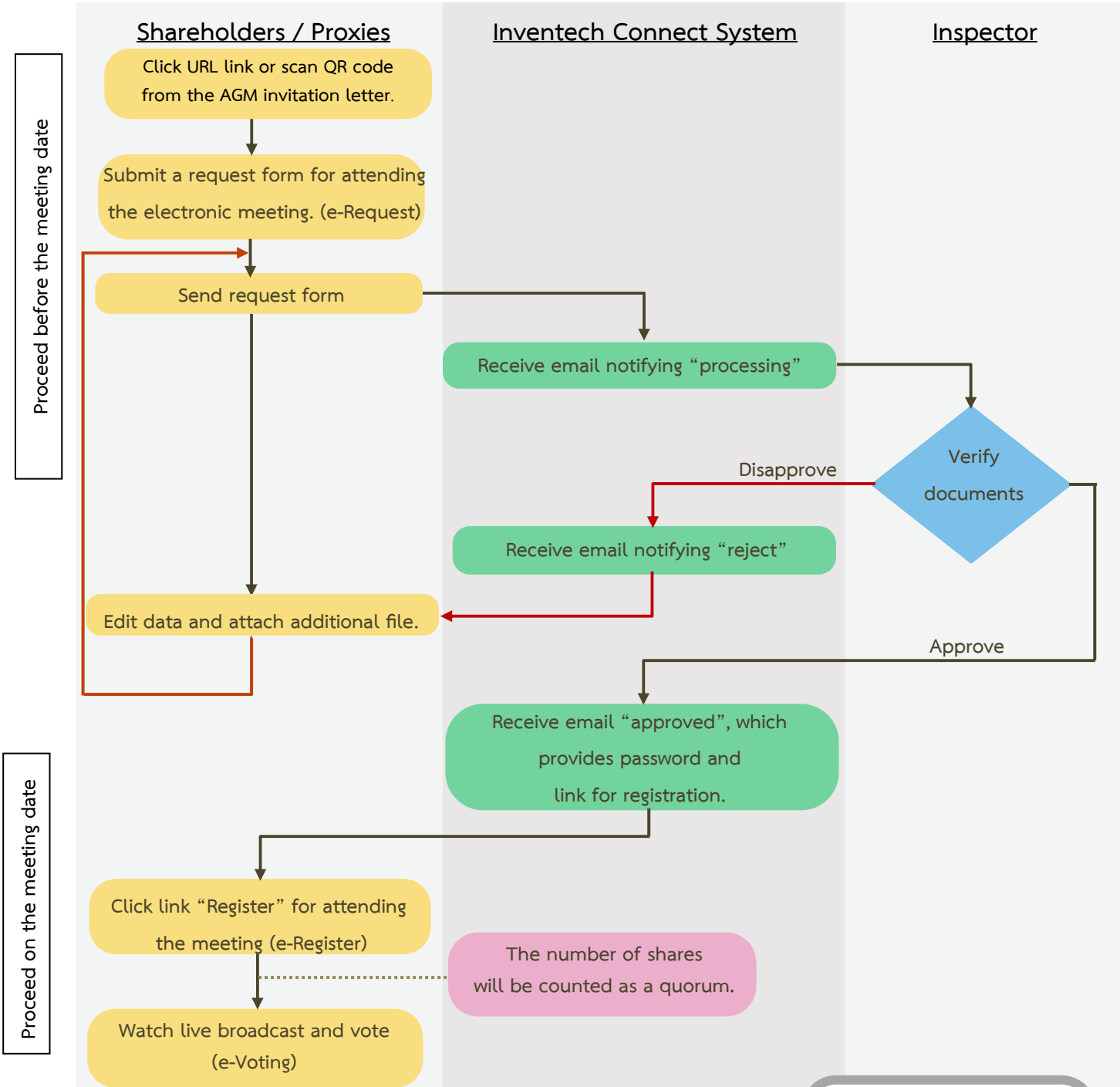


User Manual and Video of using Inventech Connect Systems

* Note Operation of the electronic meeting and Inventech Connect system depends on the supporting internet system of the shareholders or proxies, including equipment and/or program of devices or equipment. Please use the devices, equipment and/or program as follows:

1. Recommended Internet speed
 - High Definition Video: Internet speed should be at 2.5 Mbps (recommended).
 - High Quality Video: Internet speed should be at 1.0 Mbps.
 - Standard Quality Video: internet speed should be at 0.5 Mbps.
2. Practicable equipment.
 - Smartphone/tablet that uses IOS or android OS.
 - PC/laptop that use Windows or Mac OS.
3. Internet Browser: Chrome (recommended) / Safari / Microsoft Edge **** The system does not support Internet Explorer.**

Flowchart for Electronic Meeting Registration



Conditions of use

In case merging/changing usernames

In case of multiple requests by using the same email and phone number, the systems will merge usernames. In the case user has more than 1 account, you can click on "Change account" button and the previous account will also be counted as attendee in the meeting.

In case of leaving the meeting

Attendees can click on "Register to leave the quorum" button, the systems will deduct the number of your shares from the agendas which are not resolved.

Proxy Clarification, including Explanation of Voting and Vote Counting

Proxy Clarification

1. The Company has sent the Proxy Form B. to the shareholders who cannot attend the meeting yourselves and wish to appoint another person or the Company's Director (as per the name proposed by the Company in item 1.2 below) as a proxy to attend and vote at the E-AGM. For those who are the foreign shareholders who have custodians in Thailand only can use the Proxy Form C. Nonetheless, the shareholders must use **either one** of the Proxy Forms only.

1.1 Appointing any person to be a proxy

- The grantor must appoint only one proxy to attend and vote at the meeting, and must not split the number of shares to several proxies for splitting votes.

1.2 Appointing the Company's director to be a proxy

- The grantor shall specify the name and details of the Company's directors as follows to be a proxy:
 - (1) Mr. Suebrakul Soonthornthum Positions: Independent Director / Chairman of the Audit Committee
Age 83 years; Residing at 102 Na Ranong Road, Klong Toey, Bangkok

1.3 Supporting documents in case of granting the proxy

(1) Shareholders who are natural persons (in case of granting the proxy)

- A duly completed Proxy Form sent by the Company, signed by both grantor and proxy;
- A copy of identification card, a copy of government official identification card, a copy of passport (for foreigners), or a copy of valid document with a photo of the grantor issued by the governmental authorities, provided that those must be certified true and correct by the grantor;
- A copy of identification card, a copy of government official identification card, a copy of passport (for foreigners), or a copy of valid document with a photo of the proxy issued by the governmental authorities, provided that those must be certified true and correct by the proxy;
- In order to comply with the Personal Data Protection Act B.E. 2562 (2019), the Company would like to request the grantor and the proxy to cross out, conceal, or act anything to hide data that indicates religion or blood type. If you do not perform as such, the Company reserves the right to proceed such action on your behalf.

(2) Shareholders who are juristic persons (in case of granting of proxy)

- A duly completed Proxy Form sent by the Company, signed by both grantor and proxy;
- A copy of the company's affidavit, issued by the Ministry of Commerce for not more than 1 month, certified true and correct by the representative(s) of the juristic person, provided that those shall be specified that the representative(s) of the juristic person appointing the proxy are duly authorized on behalf of the juristic person;
- A copy of identification card, a copy of government official identification card, a copy of passport (for foreigners), or a copy of valid document with a photo of the representative(s) of the juristic person,

issued by the governmental authorities, provided that those must be certified true and correct by such person(s);

- A copy of identification card, a copy of government official identification card, a copy of passport (for foreigners), or a copy of valid document with a photo of the proxy issued by the governmental authorities, provided that those must be certified true and correct by the proxy;
- In order to comply with the Personal Data Protection Act B.E. 2562 (2019), the Company would like to request the grantor and the proxy to cross out, conceal, or act anything to hide data that indicates religion or blood type. If you do not perform as such, the Company reserves the right to proceed such action on your behalf.

(3) Shareholders who are not Thai citizens or who are juristic persons which are established under foreign laws (in case of granting of proxy)

Please apply the information in items (1) and (2), mutatis mutandis, as the case may be, and follow the instructions below.

- A copy of the juristic person's affidavit issued for not more than 1 month, provided that those may be issued by the governmental authorities of the countries where such juristic person is situated or by the officers of such juristic person. Such documents shall be specified the name of the juristic person, the authorized persons who can sign to bind the juristic person, the conditions or limitations of the authorized signatories, the location of head office, etc;
- For the original documents which are not in English, an English translation of such documents, certified true translation by the representatives of the juristic person, is required.

1.4 Fill in and sign the Proxy Form (Enclosure No. 6), and send the Proxy Form together with supporting documents to the Company. Those documents must be arrived at the Company within 23 April 2026, via the following channels:

- By email: company_secretary@pl.co.th, or
- By post: Company Secretary, Phatra Leasing Public Company Limited
No. 252/6 Muangthai Phatra Complex 1, 29th Floor, Rachadaphisek Rd., Huaykwang, Bangkok 10320

Voting

1. One share is entitled to 1 vote.
2. In casting votes in each agenda, the system will show 3 buttons of votes, which are approve, disapprove and abstain, whereby the Chairman will ask the meeting to cast the votes, and the shareholders who wish to cast their votes must press only one button. In any event, the system will allow to change the vote until the casting period in each agenda is closed.
 - (1) In case the shareholders do not press any buttons until the end of casting period in each agenda, the Company will count your votes as approval.
 - (2) In case the shareholders have granted proxy and casted your votes in the Proxy Form, the Company will record your votes in advance.

Vote Counting

1. The Chairman will assign the Company's officer to announce the voting result after the system has finished analyzing the voting results, whereby the announced votes will be divided into the numbers of the approval, disapproval and abstention votes and the percentage thereof. In any event, the shareholders will not be able to cast or change your votes if the system has closed the casting.

The shareholders, however, can check the voting results of each agenda after such agenda has closed for vote casting by selecting the voting results of each agenda. Then, the system will present the information as selected.

2. The votes required for this meeting shall be divided into 2 categories, which are as follows:
 - (1) The agenda requiring an approval by the majority votes of the shareholders attending the meeting and casting their votes (for Agendas 2 - 4, and Agenda 6) - The Company will not count the abstention votes as the calculation basis.
 - (2) The agenda requiring an approval by the votes of not less than two-thirds of the total votes of the shareholders attending the meeting (for Agenda 5) - The Company will count all the approval votes, the disapproval votes and the abstention votes as the calculation basis.